

PortSide NewYork

NYC's most innovative waterfront programs

Goals of this presentation to CB6 EWCDH committee

- Letter of support from CB6
- I get a lot of you jazzed
- You get involved with PortSide
- We grow a relationship, and this committee contacts PortSide for expertise about diverse waterfront matters

Founded 2005 in Red Hook. Innovative, award-winning

2013 White House award for hurricane Sandy recovery work

2013 NYS Senate honors for Sandy recovery work sponsored by Senator Velmanette Montgomery, co-sponsored by Senator Daniel Squadron

2013 National Maritime Historical Society

2017 Congresswoman Nydia Velazquez presented a Congressional Record citing the importance of our ship MARY A. WHALEN and PortSide programs

2013 Appointed by Governor Cuomo to Red Hook NY Rising committee

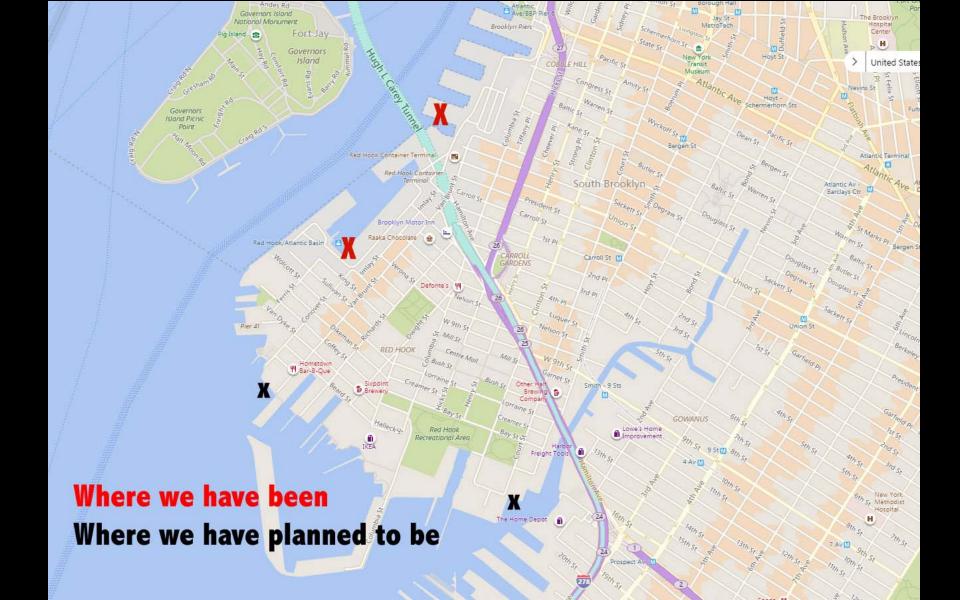
2014 Appointed by Councilman Carlos Menchaca to the Sunset Park Task Force to advise the NYC EDC about development of SBMT

Yet...

PortSide was homeless for 10 years and has been seeking building space all of our 13 ½ years.

PortSide's real estate story reflects waterfront planning issues that are the purview of this committee. Our saga is an instructive one.

We want to work with you.



Current home: MARY A. WHALEN originally S.T. KIDDOO



Our placemaking & programs make maritime an attraction so:

The working waterfront is appreciated. People know to find work there.

Visitors come which supports local retail and community-sensitive investing.





Learning, play, meaningful experiences flow together

Our programs target all sectors of Red Hook, New Yorkers and visitors via educational, cultural and vocational programs.

We are a community center AND destination. We offer school programs and internships.











Sea Scouts partner ships from NJ



Part of the PS 676 (former PS 27) rebound team







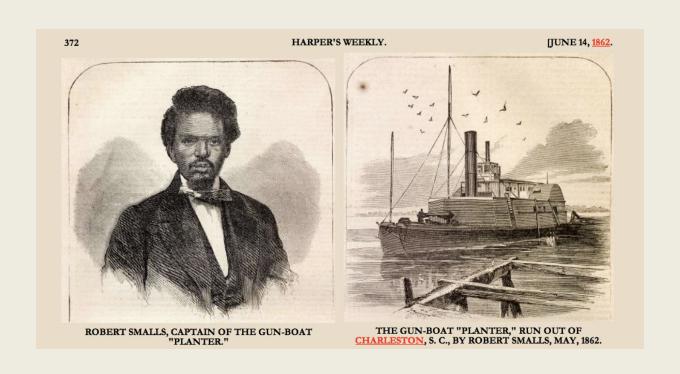


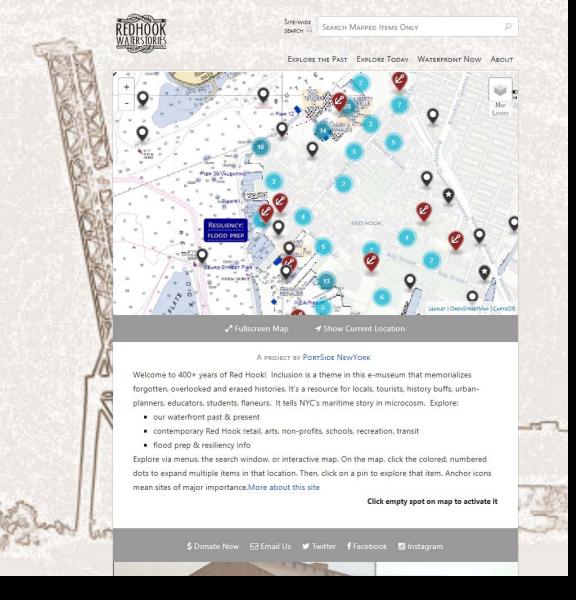




A visiting vessel ourselves: we can be DockNYC flagship

African American Maritime Heritage Program





Red Hook WaterStories

e-guide to Red Hook past + present

400+ years of maritime history
Current working waterfront
Resiliency info

A growing resource

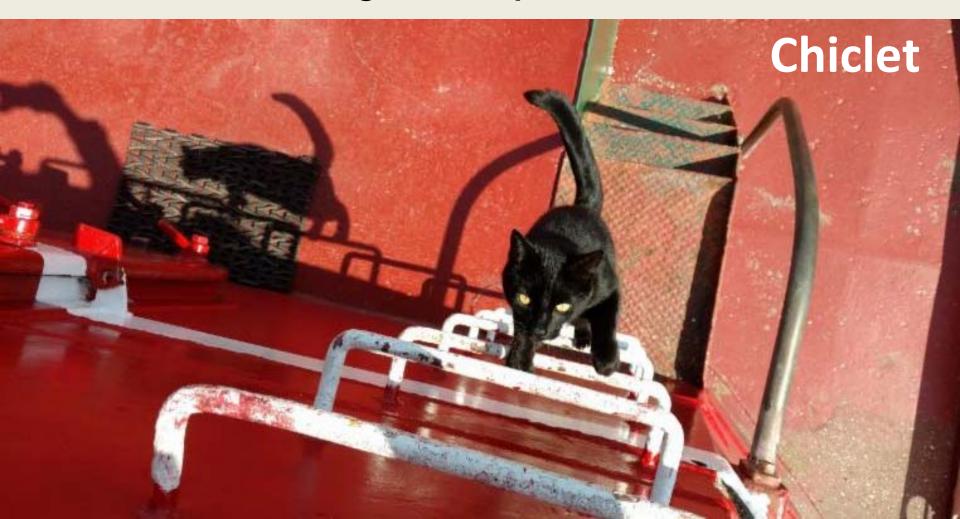
www.redhookwaterstories.org





- Extensive and inventive recovery work
- Commended by Federal Disaster Recovery team
- Major contributions to the NY Rising Red Hook plan

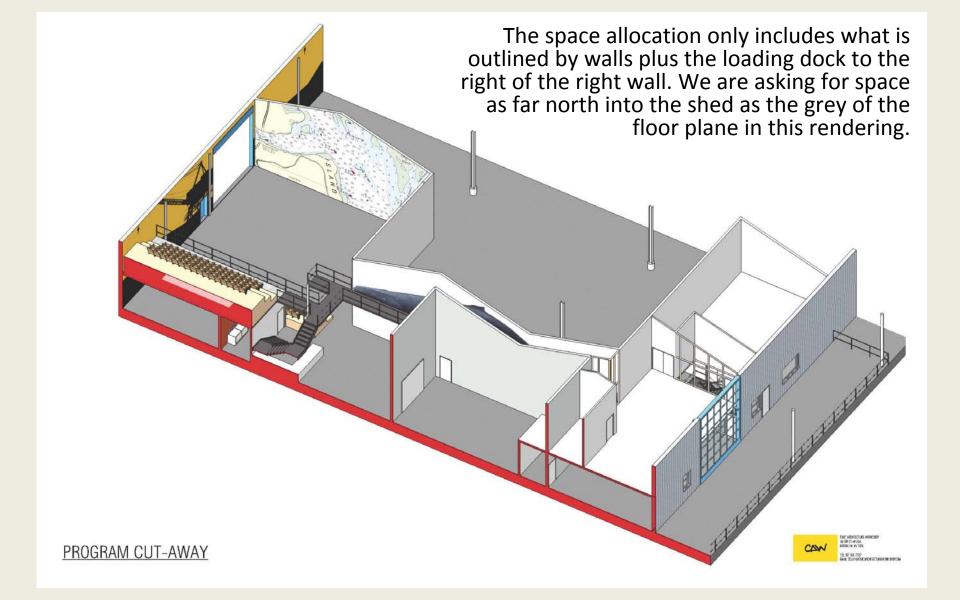
And... we have a great ship cat!



The business plan







The space has distinctly different subspaces

- The loading dock is along the eastern/inland side
- Next to that, is an existing office suite with a large conference room, 3 offices, a wide hall, bathroom.
- West/inboard of that along the southern wall, is a garage-type space that we would use as a boat building shop. Next to that is the southern roll-up door that is visible from Pioneer + Conover Street.
- West of that a "warehouse" space that is not insulated. Its roll-up door looks out onto the pier, our ship MARY A. WHALEN and the skyline.

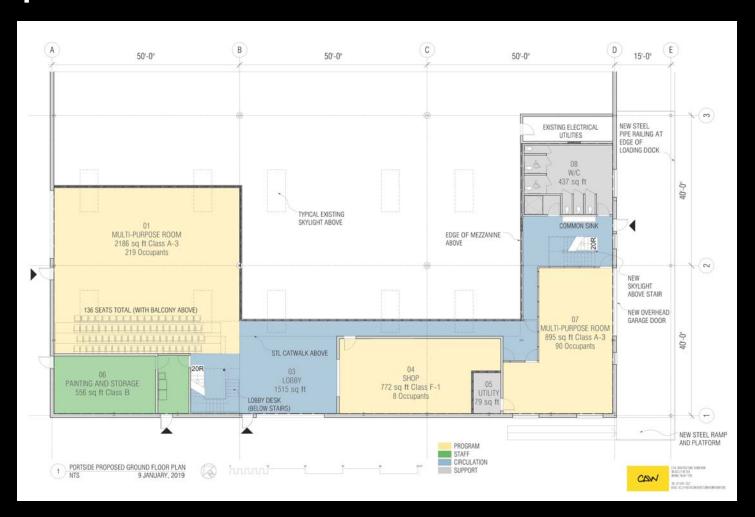




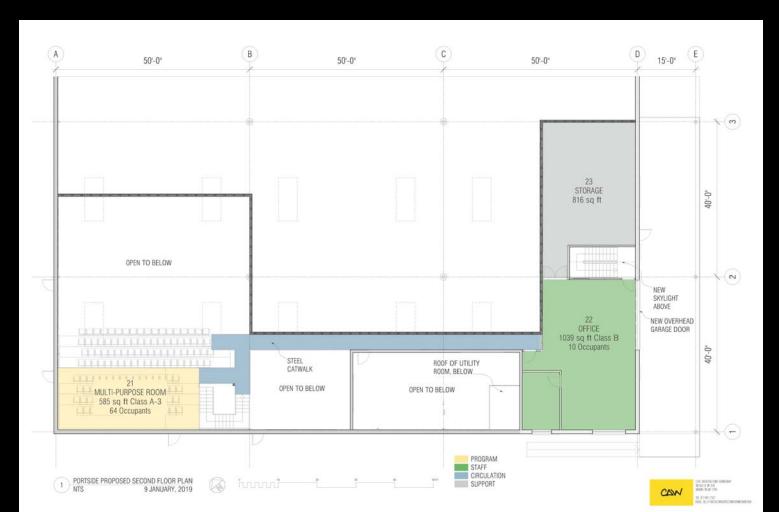


One Red Hook school requested a 10' x10' wet lab. We like the idea. Where could it go?

Arch plan- Ground floor Phase 2



Arch plan — 2nd floor Phase 2



WaterStories via diverse program types

Ship tours

TankerTime

Films

Book readings

Talks

Performing Arts

Walking Tours

E-museum RHWS

STEM & CTE education

Internships

Training Union Labor

Resiliency planning

African American Maritime

Heritage

Audiences — extraordinary diversity

Creatives

Dock workers

Merchant mariners

Hipsters

NYCHA residents

Brownstoners

Immigrants

Historians

Urban Planners

Preservationists

Boaters

Landlubbers

Partners — extraordinary diversity

Schools

Arts orgs

Union Labor

Maritime businesses

Maritime non-profit

Other businesses

- PS 676
- Summit Academy
- BASIS
- Williamsburg HS of Architecture & Design
- Cora Dance
- Waterfront Museum Barge
- Pioneer Works
- Red Hook Library
- de-construkt art residency
- Resilient Red Hook
- Realty Collective
- NYC Ferry
- Red Hook Container Terminal
- Lehigh Maritime
- District Council 9

How we make a maritime Gateway to Red Hook

- Placemaking (site interpretation & wayfinding)
- Links to our e-museum Red Hook WaterStories
- Connect Red Hook to Atlantic Basin energy and users
- This grows ferry ridership, connects cruise passengers to Red Hook
- This fosters community-sensitive investing



Building space enables:

Programs that need to be land-based:

- Exhibits, boat building shop, etc
- programs and events for large groups

Non-weather-dependent space enables:

- a predictable program schedule
- more programs and year-round ones

ADA program space and ADA office space



Building space grows our efficiency & revenue

Getting our offices off the ship enables:

- Full restoration of the ship interior
- More programs inside the ship
- More effective office space. Current conditions prevent some people from working with us.
- Creates more revenue generating space

Creates a PortSide place that people and boats can visit while our ship visits other communities

Program uses of warehouse space

Fall/Winter:

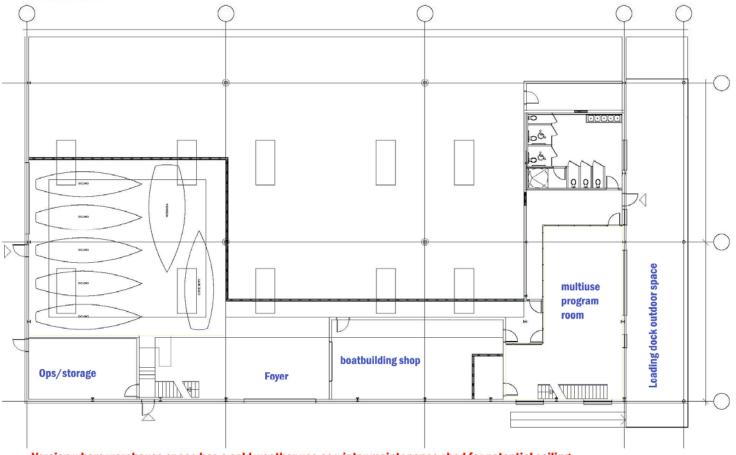
- October: build Barnacle Parade floats
- December: holiday market
- Jan-April: shipyard for our boatbuilding program
 & community sailing
- Pop-up wet lab for school programs (sloppy stuff)

Warm months:

- Exhibits
- Movie Screenings
- Book readings, talks
- Performing arts: ours & via Guest Curator (Cora Dance & others)



Draft plan: PortSide NewYork Pier 11 warehouse 1st Floor



Version where warehouse space has a cold weather use as winter maintenance shed for potential sailing program. In warm and temperate weather, this space would be for cultural and educational programs for youth and the general public: exhibits, film screening, performing arts, festivals and expos.

MARY A. WHALEN

Program uses of conference room

- Winter location of cultural programs for the public from last slide
- School programs that are not wet lab/sloppy stuff

of loading dock

- Summer location of cultural programs for the public from last slide
- Overflow area for evening events
- Daytime lounge and reading area





An asset to the EDC, PortSide NewYork:

Serves the public, a model for improving public policy

- Creates an exciting maritime gateway to Red Hook
- Creates indirect economic benefits from your maritime activation
- Creates pipeline to marine careers
- Shows new model for combing working waterfront & community programs
- An example for Freight NYC: how to make maritime a welcome neighbor
- We can be flagship of DockNYC when our ship visits other locations
- Continues creating NYC's most innovative waterfront programs

PortSide WaterStories unique formula

Serving the public:

Authentic maritime AND culturally hip experiences

We create programs AND are a magnet for cultural and maritime program partners

Shaping public policy:

We are masters at placemaking and creating synergies between diverse community stakeholders and at creating indirect economic benefits

Capital projects plan

We plan phased activation and build-out

- Phase 1: light intervention to speed activation and relieve space pressure
- Phase 2: commence major alterations after fundraising & recruitment of donated & discounted labor & services

Capital projects —cost reduction strategy

To reduce costs, train labor, create community buy-in, we will seek:

- donated contractor services
- discounted contractor services
- training program partners
- donated & discounted materials
- volunteer work crew

Done in renovation by partner Cora Dance and construction of RHI building

SHIP: District Council 9 wants to assume painting of all interior & exterior steel

Revenue plan

Revenue sources

- Cultural:
 - Admission fees
 - Rent warehouse section for performing arts
 - Image licensing, donated photo archives (NEW due to donors!)
- Museum store
- Event space rental
- Location fees for photo, TV, film shoots (ship & building)
- Tugboats tie-up to MARY WHALEN for Fairway dock n shop?

Capital costs & campaign: 5 year \$2MM

- Skanska estimate phase 1 is about \$835,000
- Phase 2 about \$500,000
- Add costs of fundraising itself
- Earned revenue under both Phases I and II is expected to range from about \$250-400,000 over the five year capital campaign period
- Participatory Budgeting funds; during the last PB cycle, awards in our district averaged \$575,000.

Business plan created by PortSide staff with assistance from

| Elaine Carmichael, Principal, Economic Stewardship, urban planner | Captain Greg Metzger, Southampton High School Marine Science Teacher |
|---|---|
| Severn Clay-Youman, Civic Architecture Workshop, architect | NYS Marine Education Association (NYSMEA) |
| Cathy Drew, Founder and ED of the River Project | Matt Perricone, Lehigh Maritime, Captain/Engineer, maritime instructor, marine construction, towing |
| Ahmed El-Husseiny, AE Superlab, site designers | Edson Pinto, AE Superlab, site designers |
| Adam Green, Founder & ED of Rocking the Boat | |
| Barry Johnson, Economic/business development consultant to government, business and non-profits | Carmen Rainieri, AIC, CPC, CCM, LEED AP BD+C, Skanska, construction estimator |
| Gillian Kaye, Kaye Strategies, non-profit consultant | John Russo, Baruch and Summit Academy, marine science instructor |
| | |

Edward Lamson, BJH Advisors, market research

Tall Ships America

Robert Segal, wet lab designer

Join PortSide in creating a future-focused, maritime center

This plan builds on PortSide's 13-year experience with pop-up programs & multiple sites



